

# All.Can Canada

2023 Annual Report



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# Governance

## STRUCTURES & ROLES:

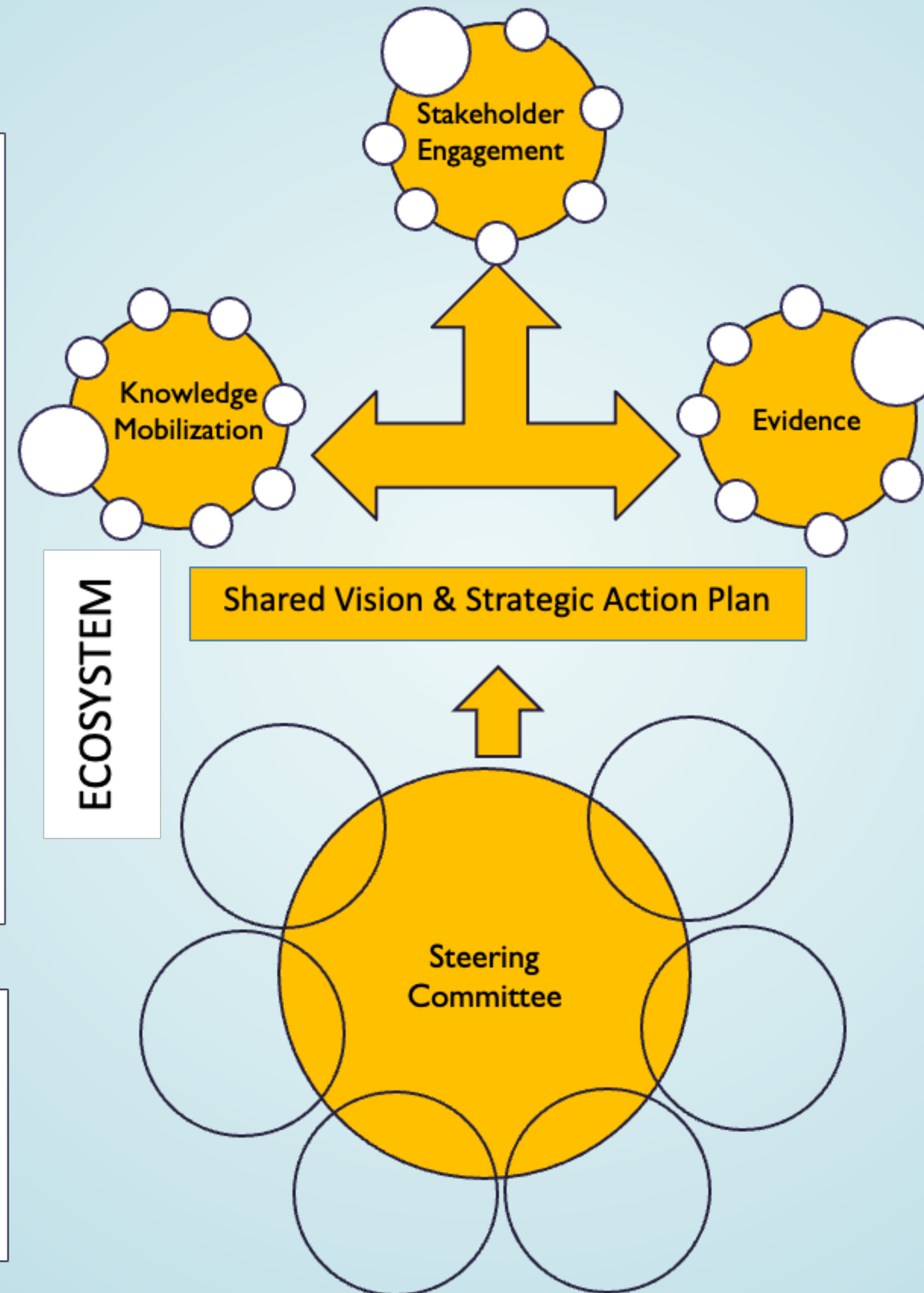
**Steering Committee:** Strategic stewards and champions of ACC; multi-stakeholder and patient-led (meet quarterly)

**Working Groups:** Action-oriented on implementation of strategic action plan; created and dissolved based on need or opportunities; leads/chairs are cross-appointed with Steering Committee (meet on as-needed basis, no more than monthly)

**Secretariat:** Ensuring shared vision and strategic action plan established and adapted; supporting aligned activities; establishing shared measurement and continuous communication; cultivating ecosystem ownership and engagement; advancing policy; and mobilizing resources

## ENABLERS:

- Simple agreements (i.e., Terms of Reference)
- Collaborative leadership by ecosystem with patient partnership
- Secretariat for [backbone support](#) functions



## WORKING GROUPS:

**Knowledge Mobilization:** Communication of research to organizations, people, and governments for real-world impact, such as to inform policy change or change professional behaviour

**Stakeholder Engagement:** Building and sustaining relationships with people who may be affected by ACC's recommendations or can influence the implementation of ACC's findings and recommendations

**Evidence:** Identification of best practices, supporting evidence-based policy change efforts, and leading research, quality improvement, and performance management initiatives



# 2023 Members

## Steering Committee

Kathy Barnard, Save Your Skin Foundation  
Louise Binder, Save Your Skin Foundation  
Martine Elias, Myeloma Canada  
Shari Fraser, Novartis Pharmaceuticals  
Rachael Manion, Canadian Skin Patient Alliance  
Christine Meisner, Amgen Canada  
Josee Pelletier, Bristol Myers-Squibb  
Jennifer Rayner, Alliance for Healthier Communities  
Dr. Ambreen Sayani, Women's College Hospital, ON  
Antonella Scali, Canadian Psoriasis Network  
Filomena Servidio-Italiano, Colorectal Cancer Resource & Action Network  
Cheryl Simoneau, CML Society  
Christina Sit, Leukemia and Lymphoma Society  
Monika Slovinec D'Angelo, PhD, Adjunct Professor, School of Psychology,  
University of Ottawa  
Brigitte Viel, Pfizer  
Eva Villalba, Quebec Cancer Coalition  
Suzanne Wait, Health Policy Partnership  
Caroline Wong, Center of Excellence on Partnership with Patients and the Public  
Dr. Janice Wright

## Working Group Members

Louise Binder, Save Your Skin Foundation  
Alexandra Chambers, Novartis Pharmaceuticals  
Stefanie Condon-Oldreive, Craig's Cause (Pancreatic Cancer Society)  
Dr. Martin Dawes, Faculty of Family Medicine, UBC  
Amy Hayes, AstraZenca  
Lorraine Hudson, AstraZeneca  
Erin Ranger, Craig's Cause (Pancreatic Cancer Society)  
Rachael Manion, Canadian Skin Patient Alliance  
Tim Marshall, Roche Canada  
Stephanie Michaud, BioCanRX  
Josee Pelletier, Bristol Myers-Squibb  
Sara Rauhullah, AstraZeneca  
Jennifer Rayner, Alliance for Healthier Communities  
Antonella Scali, Canadian Psoriasis Network  
Christina Sit, Leukemia and Lymphoma Society  
Dr. Michael Smylie, Cross Cancer Institute, AB  
Eva Villalba, Quebec Cancer Coalition  
Natalie Verreault, Roche Canada  
Suzanne Wait, Health Policy Partnership

## Secretariat

Aurelia Roman, Research Analyst  
Amy Rosvold, Project Lead  
Leah Stephenson, Strategic Lead  
Taylor Tomko, Interim Project Lead

# Strategic Plan 2022-2024

**Vision:** Everyone in Canada can enter a seamless healthcare system, obtain a swift, accurate, and appropriately delivered cancer diagnosis, and achieve outcomes that matter most to them.

**Mission:** Led by patient groups and people with lived experiences of cancer, All.Can Canada is a national, multi-stakeholder platform for cancer care efficiency, with a preliminary aim of optimizing people’s entry into cancer care through swift, accurate, and appropriately delivered diagnosis.

**Values:** Collaborative, Patient-Led, Prevention-Oriented, Evidence-Based, Equitable, Inclusive

5 Strategic Priorities | 1 Enabler | 1 Cross-Cutting Priority:



# Outcomes

**#1. Enhance Primary  
Care Provider  
Knowledge, Behaviour  
& Access**

**#2. Promote Seamless  
Care, such as  
Patient Navigation**

**#3. Support Appropriate  
Information & Effective,  
Equitable  
Communication  
Technologies**

**#4. Promote  
Psychosocial Supports**

**#5. Support Quality &  
Performance  
Frameworks**

## SHORT TO MID-TERM OUTCOMES:

1. Engage stakeholders to establish and grow collaborative relationships with them
2. Mobilize research findings, recommendations, and best practices amongst stakeholders
3. Support the development and use of tools and practices that support people undergoing a cancer diagnosis and providers involved in the processes

## LONG-TERM OUTCOMES:

4. Influence system-level policies and funding decisions
5. Influence professional practices, accessibility, and behaviours, starting with supporting primary care

**Build and Maintain All.Can Canada's Capacity**

## ONGOING OUTCOME:

1. Establish and strengthen operational abilities to support an effective national network that engages stakeholders and mobilizes knowledge to influence policies and professional practices

Equity

Equity



# Progress Report

## Strategic Priorities #1-5 (All)

### Objectives:

- Continue to **identify key stakeholders to share findings, recommendations, best practices and grow collaborative relationships that move our findings, recommendations, and strategic priorities forward**, including:
  - Trusted primary care provider associations with educational mandates across Canada
  - Policymakers and other relevant decision-makers from the Canadian cancer diagnosis ecosystem with responsibilities related to any of the five strategic priorities
  - Diverse patients and caregivers with lived experiences of cancer
  - Healthcare leaders focused on First Nations, Inuit, and Métis; Black and racialized health; and health equity

### Correspondence sent to:

- Dr. Michael Gardam, CEO, Health PEI
- Nova Scotia Premier, Health Minister, NS Health Authority CEO
- BC Associate Deputy Minister, Health System Innovation & Acting Assistant Deputy Minister, Hospital and Provincial Health Services
- New Federal, all-party Cancer Caucus (co-chairs)
- Outreach for second meetings with BC, NS, AB (Alberta Health & Cancer Strategic Clinical Network) now that first case studies are finalized
- Outreach to College of Family Physicians of Canada using Patient Information Framework
- Follow up with PEI Cancer Coordinator about their readiness for a next meeting with lung screening/diagnosis project lead

## Strategic Priorities #1-5 (All) (cont'd)

### Stakeholder Meetings with:

- BC Deputy Minister, Associate Deputy Minister, Health System Innovation & Acting Assistant Deputy Minister, Hospital and Provincial Health Services
- Nova Scotia Cancer Care Program (CCP)
- Nova Scotia Department of Health and Wellness & CCP
- PEI's Cancer Steering Committee representatives x 4 meetings
- Canadian Partnership Against Cancer x 3 meetings
- Nova Scotia's Innovation Hub
- Alberta Health
- Alberta's Cancer Strategic Clinical Network
- Canadian Association of Nurses in Oncology: Director-at-Large, Policy & Advocacy



## Strategic Priorities #1-5 (All) (cont'd)

### Outcomes of completed meetings:

- For all meetings, we heard that our findings were validating of their own jurisdictional dynamics
- Interest from all stakeholders in ACC's **practice case studies** to learn from different Canadian jurisdictions
- PEI's Cancer Steering Committee shared more details about the new lung cancer screening and diagnosis pathway initiative they are starting to plan and questions they're asking themselves during early stages. To help answer some of their questions, ACC shared the **Patient-Facing Information Framework**, draft workshop findings from the June 2023 Canadian Association of Psychosocial Oncology Conference, and three finalized case studies on **Diagnostic Assessment Programs (DAPs)**, **DAP-Electronic Pathway Solution**, and **Oncology Nurse Navigators**. They appreciated the information framework, which helped them think through informational needs during diagnosis. They're sharing the **CAPO findings** with their cancer patient navigator to increase multi-modal psychosocial supports. They'd like to connect with key informants from the Lung Diagnosis Assessment Program in Ontario to assist with developing their provincial program so ACC has put them in contact with two leads.
- Nova Scotia's Innovation Hub staff called our current state infographic "the best they've seen" in terms of describing what is happening pre-diagnosis & plan to coordinate a series of follow-up meetings on a variety of topics with key provincial stakeholders - improving cancer diagnoses; precision diagnostics & medicines; health data and Canadian Cancer Data Strategy
- Alberta Health interested in a follow-up meeting to go deeper and introduced ACC to their cancer data lead for a meeting
- Alberta's Cancer Strategic Clinical Network lead and representatives from CPAC are attending ACC's 3rd Roundtable, Optimizing Equitable Cancer Diagnoses in Canada
- Alberta's Cancer Strategic Clinical Network are acting as key informants on a new case study in development

## Strategic Priorities #1-5 (All) (cont'd)

### Endorsements

- Federal and Ontario pre-budget submissions
- Letter to federal Minister of Mental Health and Addictions Carolyn Bennett congratulating her ministry's investment in social prescribing in Community Health Centres and Family Health Teams in Ontario
- Policy Modernization Group Paper “A World Class Health Data System for Canada: Framework for Action”

### Coalitions:

- Patients for Accountable Healthcare: Early organizing on Canada Health Transfers/bilateral agreements
- Health Data Working Group (Patients Redefining Healthcare Summit):
  - supported preparation and publication of a Hill Times OpEd “Don’t Forget the Harms of Not Sharing Health Data” by Alies Maybee
  - meetings with staff lead at CIHI overseeing collaboration towards Pan-Canadian Health Data Strategy & HDRN staff leading Social License for Health Data research
  - social media posts lauding Canada Health Infoway’s Shared Pan-Canadian Interoperability Roadmap launched end of May 2023
  - endorsement campaign completed for Declaration of Personal Health Data Rights in Canada aiming at patients, caregivers and their groups; 3 new patient & caregiver groups + CANA have endorsed; 12 new individual endorsements
- Integrated Models of Care Working Group (Summit):
  - participating in research on “Aligning technology in integrated care with values”
  - finalized Community Health Centres case study
  - completed draft of Indigenous Primary Health Care Organizations case study

## Strategic Priorities #1-5 (All) (cont'd)

### Equity Stakeholders:

- Planned 3rd Roundtable, “Optimizing Equitable Cancer Diagnoses in Canada”, with focus on Indigenous, Black Health and Structurally Underserved Communities
- The primary aim of the Roundtable is to gain insights on the implications of our research, its gaps, and the opportunities to move towards an improved, equitable future state of swift, accurate, and appropriately communicated cancer diagnoses for and with structurally underserved populations. ACC will not only produce and share an event summary outlining the learnings, but we will also ensure the learnings inform our partnerships, member representation, and priority setting for operational plans in 2024 and beyond.
- Commissioned sub-analysis on low-income patients participants
- Met with EMPaCT about members with diversified lived experiences of cancer as participants at the roundtable
- Met Indigenous family physician at CMA Summit and invited her to attend FNIM Roundtable
- Finalizing guests, agendas, facilitation, materials, notetaking, venue, travel/accommodations, and catering for Roundtable on Jan 17-19, 2024, with a day dedicated to FNIM stakeholders and one to racialized, LGBTQ+, and other structurally underserved groups



## Strategic Priorities #1-5 (All)

### Objectives:

- Continue **to identify and categorize relevant promising and best practices**, seeking and highlighting those with equity dimensions

### Practice Case Studies:

- Four practice case studies are now final (3 have also been translated to French so far):
  - [Diagnostic Assessment Programs \(DAPs\)](#)
  - [DAPs - Electronic Pathway Solution](#)
  - [Oncology Nurse Navigators](#)
  - [BC Clinical Practice Guidelines Evaluation](#)
- More case studies are in development with the Evidence Working Group's leadership
- Equity dimensions lacking from most practice case studies in development thus far
- Supporting research to understand diagnosis for Ocular Melanoma patients, a rare form of melanoma

## Strategic Priorities #1-5 (All)

### Objectives:

- **Publish findings** in peer-reviewed journal(s) for relevant audience(s) plus **present at and attend conferences** of key stakeholders

### Conferences/Publications

- Presented poster at April 2023 virtual **Canadian Healthcare Navigation Conference** with 76 visits to the poster, 9 likes, 4 comments and emails from participants
- Presented workshop at June 2023 **Canadian Association of Psychosocial Oncology Conference** resulting in [this infographic](#) on opportunities and tactics to connect people with psychosocial supports during a cancer diagnosis; attended full conference
  - CAPO conference abstract was published in July 2023 issue [Current Oncology](#)
- Presented workshop at **Canadian Association of Nurses in Oncology Conference** on October 20 & conference attendance October 19-23
- Co-hosted booth at **Family Medicine Forum booth** (SYSF & ACC) with Dr. Martin Dawes November 8-10
- Invited to present as part of a panel presentation at the **Canadian Pancreatic Cancer Conference** & conference attendance (organized by ACC member, Craig's Cause) November 18-19
- Attended **Canadian Medical Association (CMA) Summit**
- In addition to publication in July 2023's edition of **Current Oncology**, ACC's conference abstract to the North American Conference on Integrated Care was published in the **International Journal of Integrated Care** in May 2022

## Strategic Priorities #1-5 (All)

### Objectives:

- **Prepare knowledge mobilization products** (e.g., best practice case studies, educational material, briefs, Mental Health Hub, Efficiency Hub) aimed at policymakers, team-based primary care leaders and other healthcare providers, patients/caregivers/patient groups, and other relevant stakeholders
- 
- Created **4 Practice Case Studies** for Canadian decision-makers active in cancer diagnoses; disseminated to oncology nurses at CANO conference workshop and three Canadian jurisdictions
  - Created **Patient Information Framework** based on the findings from ACC's Optimizing Entry into Canadian Cancer Care research for decision-makers and providers working with patients during a cancer diagnosis; disseminated to oncology nurses at CANO conference and three Canadian jurisdictions; used in outreach correspondence with College of Family Physicians of Canada
  - Created **"When Patients Hear Cancer: Psychosocial Needs During Diagnosis" infographic** following breakout group feedback from psychosocial oncology professionals at ACC's workshop at the Canadian Association of Psychosocial Oncology conference in June 2023; disseminated to oncology nurses at CANO conference and three Canadian jurisdictions
  - Improved All.Can Canada's online presence by sharing completed practice case studies in English and French plus all additional knowledge products (info framework, psychosocial infographic) online via **All.Can Canada's micro-site**



## Strategic Priority #3: Support Appropriate Information & Effective, Equitable Communication Technologies

### Objectives:

- Develop a framework for diagnosis information resources for different phases of pre-diagnosis: early, middle, and late phases of diagnosis and begin adapting it, if and as needed, for diverse communities' distinct needs
  - Begin to encourage its uptake by patient groups, industry, healthcare providers and others already creating such resources
- 
- Created Patient Information Framework called [“Suspicion of Cancer? Here’s What to Expect”](#) with feedback from Knowledge Mobilization Working Group, PEI Cancer Coordinator, oncology nurse navigators & a patient. To encourage its adoption, the framework is:
    - Being shared at all completed and upcoming stakeholder meetings (e.g. PEI, Alberta x 2, Nova Scotia Innovation Hub, CPAC)
    - Being included in outreach correspondence to College of Family Physicians of Canada
    - Sent to interested oncology nurses, including one who manages a number of navigators; CANO’s Director-at-Large for Policy & Advocacy interested in disseminating it to all CANO members and is discussing with their Board
    - Used as a discussion point with family physicians at Family Medicine Forum

## Enabler #1: Build and Maintain All.Can Canada's Capacity

### Objective:

- Maintain and adapt ACC's collaborative governance to support ACC's strategic plan implementation and recruit appropriate additional members to various bodies (Steering Committee, Working Groups) from the ecosystem, including and especially to strengthen ACC's ability to understand and engage on equity considerations of cancer diagnoses

- Quarterly Steering Committee meetings (Jan, June, Sept, Dec)
- 7 Stakeholder Engagement Working Group meetings
- 5 Knowledge Mobilization Working Group meetings
- 3 Evidence Working Group meetings
- Bi-weekly Secretariat meetings
- 3 new Steering Committee members (2 industry, 1 patient rep)
- 2 new Working Group members (2 patient reps)
- All.Can Canada participates as members of All.Can International's Research & Evidence and National Initiatives & Public Affairs Working Groups

## Enabler #1: Build and Maintain All.Can Canada's Capacity

### Objectives:

- Maintain, and grow as needed, funding base to cover all costs related to ACC, ensuring the human and operational resources to be effective
- Oversee, monitor, and provide feedback on ACC's performance towards achievement of the strategic and operational plans
- Undertake a scan to assess the need then, if needed, create and maintain an All.Can Canada Efficiency Hub to share best practice case studies
- Ensure effective, ongoing internal and external communication systems/products are developed, implemented, and continuously improved

- 2023 funders: BMS, Roche, Novartis, Pfizer, Merck, Janssen, AstraZeneca, Amgen, and Sanofi
- 4 Secretariat members (part-time):
  - Strategic, Project & Research Leads (Leah, Amy, Taylor, Aurelia)
- Steering Committee members monitor and provide feedback on All.Can Canada's performance using a quarterly progress report that maps activities against our strategic and operational plans
- Scan to assess need for ACC Efficiency Hub completed in December 2022; Identified that ACC online presence with practice case studies needed; Will prioritize resources in 2024 to undertake this
- Quarterly newsletter with updates and activities sent to members and funders
- Shared drive (Google) for remote collaboration
- Email + ZOOM for Working Group & Steering Committee communications and meetings



## Enabler #1: Build and Maintain All.Can Canada's Capacity

### Objective:

- Organize, implement, and report on a 3rd annual Roundtable, “**Optimizing Equitable Cancer Diagnoses in Canada**”

- Objectives, agenda and outcomes defined for Jan 17 & 18, 2024
- In-kind, donated venue confirmed
- Budget & critical path being implemented
- Project funding applications submitted and approved
- Final guest confirmations and logistics in progress
- [Pre-meeting package](#), facilitation, note-taking in progress

# 2023 Sponsors

